

Particulars of Entities in which Mr. Narayanan Kumar holds Directorships and Full-Time Positions in Body Corporates as on March 31, 2026: -

Sr. No.	Names of the Companies	Nature of Interest	Whether Listed (Equity/ Debt)
1.	Larsen & Toubro Limited	Independent Director	Listed (Equity)
2.	L&T Technology Services Limited	Independent Director	Listed (Equity)
3.	N K Trading and Consultancy Private Limited	Director	Unlisted
4.	Bala Mandir Foundation	Director	Unlisted
5.	Risk Educators Private Limited	Director	Unlisted
6.	Singapore - India Partnership Foundation (India)	Director	Unlisted
7.	OPG Power Ventures Plc	Director	Unlisted