

Particulars of Entities in which Mr. S. N. Subrahmanyan holds Directorships and Full-Time Positions in Body Corporates as on March 31, 2026: -

Sr. No.	Names of the Companies	Nature of Interest	Whether Listed (Equity/ Debt)
1.	Larsen & Toubro Limited	Chairman & Managing Director	Listed (Equity)
2.	L&T Technology Services Limited	Non-Executive Chairman	Listed (Equity)
3.	LTM Limited (Formerly Known as LTIMindtree Limited)	Non-Executive Chairman	Listed (Equity)
4.	L&T Finance Limited	Non-Executive Chairman	Listed (Equity)
5.	L&T Metro Rail (Hyderabad) Limited	Non-Executive Chairman	Listed (Debt)
6.	L&T Realty Developers Limited	Non-Executive Chairman	Unlisted
7.	L&T Semiconductor Technologies Limited	Non-Executive Chairman	Unlisted
8.	Indian Foundation for Quality Management	Director	Unlisted
9.	Sufin Limited	Director	Unlisted
10.	L&T Realty Properties Limited	Director	Unlisted