L&T Technology Services

ENGINEERING **THE CHANGE**

Purposeful.
Agile.
Innovation.

INVESTOR PRESENTATION



October 2026

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L&T Technology Services

Top 3 Global Pure-play AI, Digital and ER&D Consulting Services Company

24,000+ Employees	**195+** Global Clients[#] with revenue over $1M	**25+** Countries	**1800+** Patents
21 Global Design Centers	**270+** Accelerators & Solutions	**110+** R&D Innovation Labs	**57** Of Global 100 R&D Spenders as clients

*Data as of Q2 FY27



Multi-domain & multi-vertical expertise | **State-of-the-art innovation labs** | **Creator of many world's 1st products & solutions** | **Best workplace for** Engineer at Heart ♥ | **Engineering Idea to Reality (I2R)**

[#] with revenue over $1M

Trusted Digital Engineering & Technology Partner – Chip to Cloud

Chips | **Digital Products & Processes** | **Platforms**

Complex SoC Design | Embedded H/W & S/W Development | Product & System Development | IT/OT Interoperability | Digital Transformation & Cloud Migration

SOC & System Design | **Devices Development** | **Product Dev. & Testing** | **Digital Mfg.** | **Digital Solutions**

Embedded System & Chip Design

AI & Software Defined Everything | **Cybersecurity, Data & Experience Mgmt.**

Factory of the Future

Strength by Industry Vertical

Mobility

6 of the Top 10 *Global Automotive majors*

7 of the Top 10 *Trucks and Off-Highway*

Sustainability

Industrial Products

8 of the Top 10 *Global Automation Conglomerates*

6 of the Top 10 *Building Tech Organizations*

Plant Engineering

7 of the Top 10 *Consumer Goods Brands*

5 of the Top 5 *Global O&G majors*

Tech

Hi-Tech

6 of the Top 10 *Media & Consumer companies*

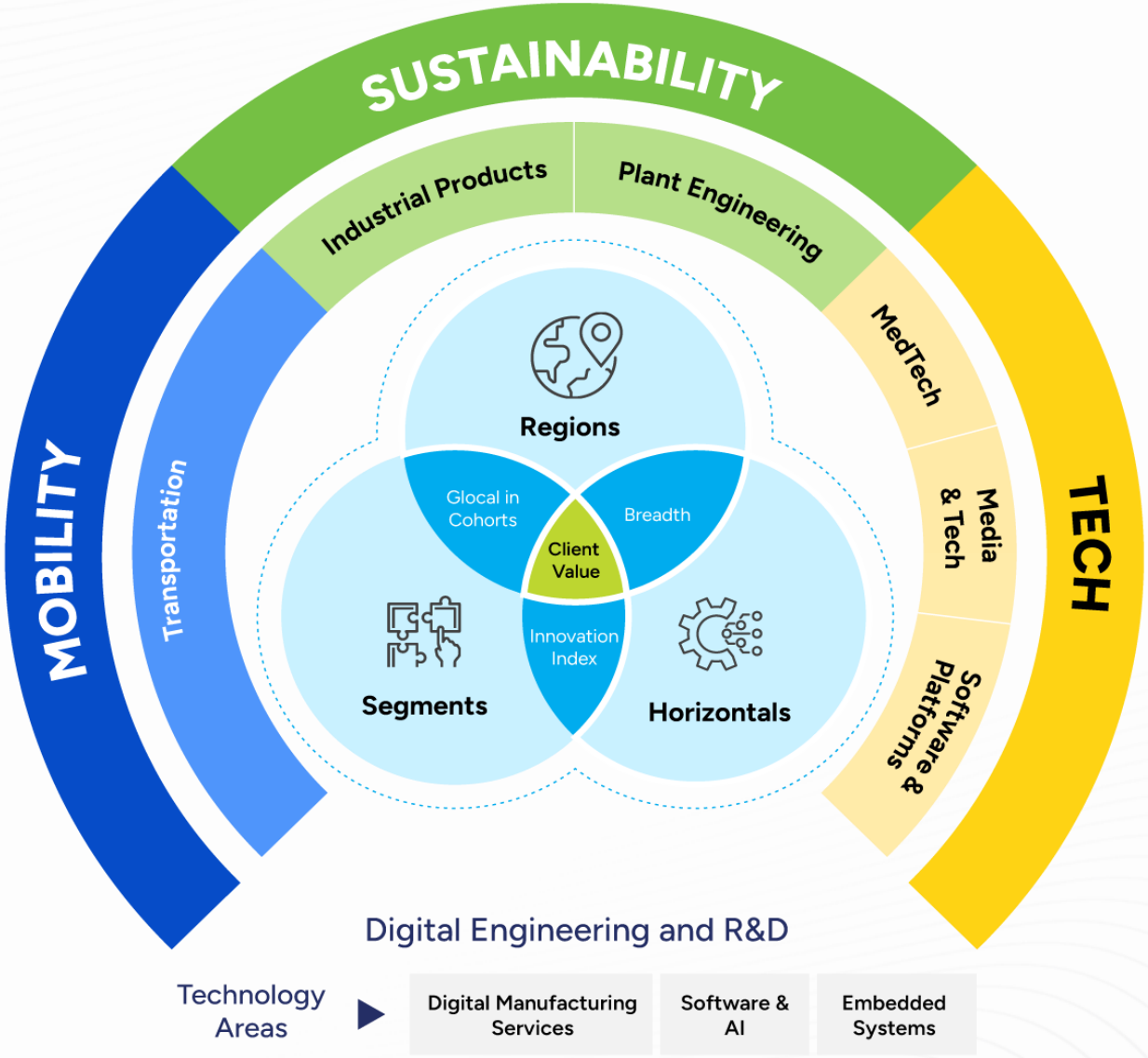
6 of the Top 10 *Semcon companies*

4 of the Top 5 *Hyperscalers*

Medtech

10 of the Top 10 *Medtech device companies*

“Go Deeper to Scale” Strategy…



Mobility

Industry Verticals: Auto | Off-Highway | Aero

Tech Trends

- Electrification & xEV
- AV & Connected Mobility
- Software & Connectivity
- Cyber Security
- AI for Planning & Decision Making

Strategic Focus Areas

Software Defined Vehicle (SDV)

- **Onboard** — EE Architecture & Vehicle Software
- **Offboard** — Connected Services Apps
- **Development Environment** — Virtualization & Digital Twin

Hybrids & Electrification

- **Powertrain** — Alternate Fuel & Hybrid
- **Energy Function** — BMS, Packaging
- **Charging Infra** — Onboard, Offboard & Wireless
- **Power Electronics** — Inverter, Converter, Motor Design

Vehicle Engineering

- **Body Engineering** — Platforms, Interiors & Exteriors
- **Avionics** — Flight Control, In-Flight Entertainment, Power Generation
- **AI Powered Product** — Development Product Design Cycle Optimization
- **Digital Manufacturing** — Layout optimization, Asset Performance

Assets

- ***176** Global Clients*
- ***25+** Labs*
- ***376** Patents*
- ***8/10** G-ER&D 100*

Solutions / Labs

- *SDVault –* Unified Development Ecosystem For SDV
- *LTTSiDriVe-* Semicon-Agnostic SDV Platform
- *PLxAI – AI for PDLC*
- *AiNEXUS – AI for SDLC*
- *eMobilty Lab*

Sustainability

Industry Verticals: Industrial Machinery & Building Tech. | Electric, Power & Utilities | FMCG | Oil & Gas

Tech Trends: Electrification | NPD & Product Sustenance | Robotics & Automation | Grid Digitalization | Process & Plant Twins | Carbon Capture & Circular Economy

Strategic focus areas

Process

Projects Engineering- Green & Brownfield

- Project Consultancy
- E/EP/EPCm Projects
- Facility and Large Project
- Pre-FEED, FEED, DED Services
- Standards/Procedures Optimization

Sustainable Manufacturing

- Emission Reduction
- Energy Transition
- Energy & Water Mgmt.
- Hydrogen
- Circular Economy

Plant Modernization & Automation

- Predictive Maintenance
- Overall Equipment Effectiveness (OEE) Solutions
- Asset Health, Reliability & Integrity
- Digital Twin
- Plant Operational Safety

Digital Technology

- Legacy Plants Transformation
- Digital Twin and Simulators
- Automatic Packing Lines
- Automated Storage Solution
- Advanced Process Control
- Robots & Co-bots

Industrial

Product Engineering

- Conventional PDLC programs
- General Manufacturing and Services activities
- Asset and content management programs

Energy Transition

- AI Enabled Smart Energy Solutions
- Renewable power sourced Data Centers
- Zero Energy Infrastructure Technology
- Carbon Capture and Green Hydrogen Generation
- Alternate Fuel Technology

Manufacturing Modernization

- Robotics & Automation
- Additive Manufacturing & Re-Engineering
- Paperless Factory
- Upgradation of Legacy assets

Alt+Shift to Platform Solutions

- Data Engineering and Analytics for Env. Impact Analysis
- Digital Platform and Appn. Engg
- Embedded Sustenance Programs – Obsolescence Mgmt.
- Digital Twin and Connected Products

Assets: *243* Global Clients | *30+* Labs | *730* Patents | *6/10* G-ER&D 100

Solutions / Labs: *Power Electronics Lab / Power Tools Lab* | *Motor Controls Lab / Machine Vision Lab* | *EV Charging Infra* | *ESM/ARC* | *Ainfonix™*

Tech

Industry Verticals: Medical | Semcon | Consumer & Media | Telecom | Software & Platforms

Tech Trends

- Microfluidics, MEMS
- Control systems & Robotics
- HPC
- Immersive-reality Technologies
- Cyber security
- Network Automation

Strategic Focus Areas

Medical

Device Engineering

- Product design services
- Value Engineering
- Sustenance support

Digital Health

- App & platform Engineering
- AI & Analytics
- DevSecOps

QARA

- Regulatory compliance
- QMS support
- Complaints management

Digital Manufacturing

- Plant transfer/ consolidation
- Automation
- Supply chain management

Tech

Silicon Engineering

- Next Gen data center chip designs for hyperscalers
- Embedded engineering for cutting edge devices
- Pre & Post silicon validation
- Turnkey SoCs- 3, 4 and 5 nm

Device Engineering

- Device Certification
- Product derivates
- End – to – End product development
- Android adaption across devices

Platform Engineering

- Embedded AI
- AI PC applications engineering
- Video & OTT services framework
- AI based predictive maintenance, network optimization
- Digital Twins: Mobile tower twin
- DevSecOps Platform

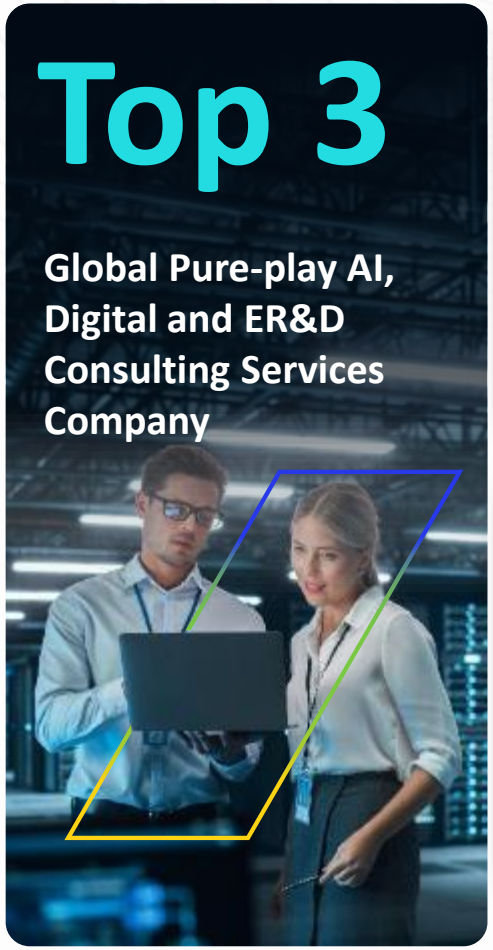
System Integration & Roll outs

- Network rollouts and support through NOS/SOC
- Large turn-key deployments for rural connectivity in India

Assets				
	240 *Global Clients*	***40+*** *Labs*	***651*** *Patents*	***8/10*** *G-ER&D 100*

Solutions / Labs				
Wet lab, S/w defined Endoscope, visualization	*Hardware Lab/ Silicon Validation Lab*	*Media Devices Lab/ 5G Lab*	*Alexa Voicification Lab, Android XTS lab-2*	*NOC, SOC*

Leading across Emerging Technology Areas & Verticals



Leading Edge in Emerging Tech Areas

Digital Engineering	ADAS	Digital Thread	IoT	AI Engineering
Among **Top 5 ESPs**	Among **Top 3 ESPs**	Among **Top 3 ESPs**	Among **Top 4 ESPs**	Among **Top 5 ESPs**

Leading Edge in Vertical Positioning

Aerospace	Auto	Medical	Telecom	Industrial
Among **Top 5 ER&D players**	Among **Top 4 in competency**	Among the **Top 2 in competency**	Among the **Top 4 ESP**	Maintained **Top 2 position**

**ESP – Engineering Service Provider*

zinnov ZONES | ISG Provider Lens | Everest Group PEAK MATRIX | NelsonHall | HFS | CIMdata

Fueling Innovation with Culture of Patents



World's 1st motion activated screwdriver – **patented latch mechanism**



Patented multi-voltage booster technology for welding power source



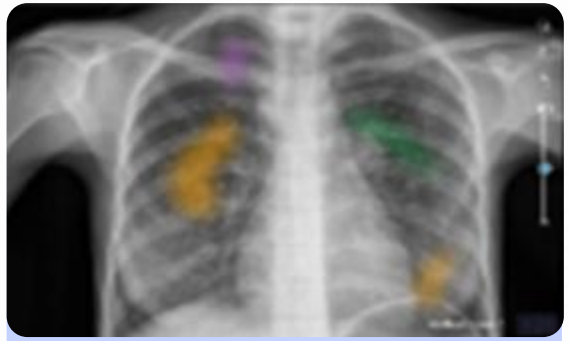
Portable vibration analyzer 3 patents, winner of golden product award



TrackEi™ - Patented Hybrid AI model-based railway inspection at travel speed of 100 Kmph



Machine Vision System for product packaging - **patented technology for leakage detection**



Patented AI enabled Chest X-Ray Analysis Radiology assist solution with Automatic report generation



1,800+
PATENTS

250+
PATENTS IN AI



Nurturing every “Engineer at Heart ♥” for Inclusive Growth

Grooming Young Technocrats for Tomorrow

STAR SQUAD
ELEVATE JOURNEY

TechLeague
Technocrat Career Path

YOUTH ADVISORY BOARD TO COO

Lighthouse
Mentoring Female Engineers

Talent-on-Tap Recruitment Engine

Innovative Recruitment Model

- AI enabled Hiring platform
- “In plant” recruiters from vendor sense

Talent Brand Building

- Strong Talent branding among Talent communities
- Platforms to spot Tech talent

LTTS tekshetra AI HACKATHON

Fresher Hiring

- Targeted hiring from Top 100 Campuses

nirf

Proliferating a Culture of Innovation and providing a Tech-track for Growth

TECHpium®
Open Innovation initiative

TechExpression®
Bringing The Technical Prowess To the Front

LTTS tekshetra®
Knowledge Sharing Platform

Tech Panorama®
A Collaboration Platform To Foster & Showcase Innovation

Challenge Quest
Addressing Industry Challenges from Seasoned Professionals & SMEs

OpenHack
Anyone can Hack!
AI Hackathon on Next Gen Technologies

GEA: Building Cross-Domain Engineers at Scale

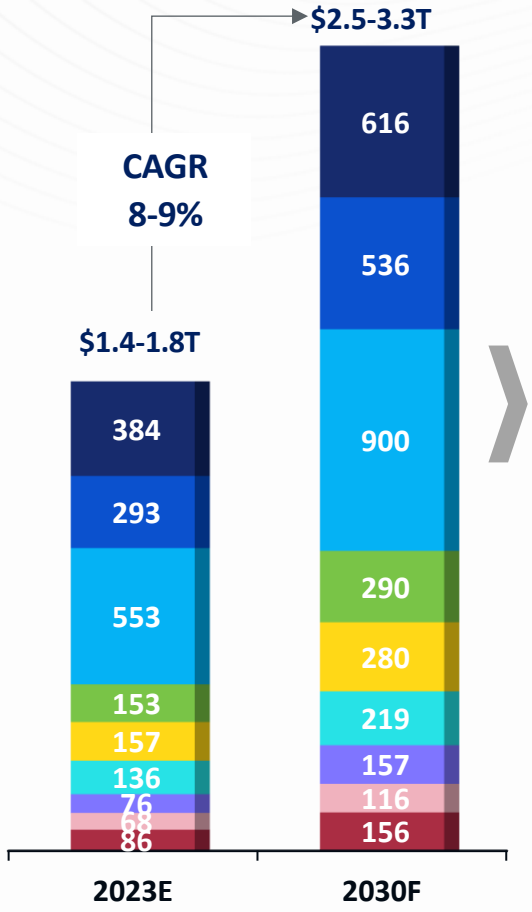
GLOBAL ENGINEERING ACADEMY by LTTS

- Genesis
- Notch Up
- Gen AI Academy
- Client & BU Chapters
- Higher Education
- Architect Academy
- Go Global

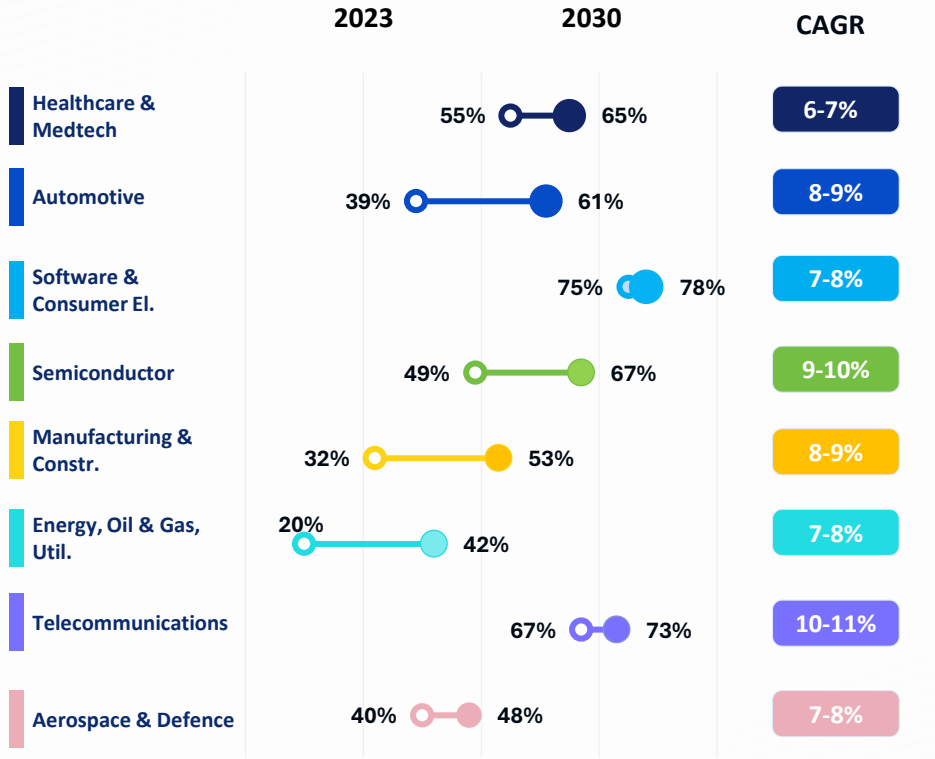
ER&D is Entering a New Growth Cycle

Spend pools are expanding and digital intensity is rising in every sector

ER&D spend by sector ($B)



Digital engineering share of sector R&D spend: 2023 to 2030 Shift



Overall digital engineering mix 45% → 65% +20bps

What it Means

- Healthcare/medtech, SW & Cons., manufacturing and E&U are key **hotspots for ER&D spending**
- Traditional sectors such as automotive and software remain the **anchor of ER&D spend**
- **Digital intensity rapidly increasing** across sectors, with higher impact in HC/medtech, semicon and telecom
- ER&D sourcing market to **double by 2030** ($750-800B)
- High degree of investment in **cybersecurity, predictive analytics, IoT & cloud connectivity**
- **Cost dynamics** and access to **new-age, digital-ready talent** drive sourcing decisions

Others considered as 5% of total; % here indicates sector's share of global business ER&D spend

Our Journey to FY31

What We Believe In, How We Lead

VISION

Engineering a sustainable tomorrow through technology and innovation

MISSION

Be the engineering partner of choice by enabling innovation with world-class technologies, processes, and people – delivering inclusive growth for all stakeholders

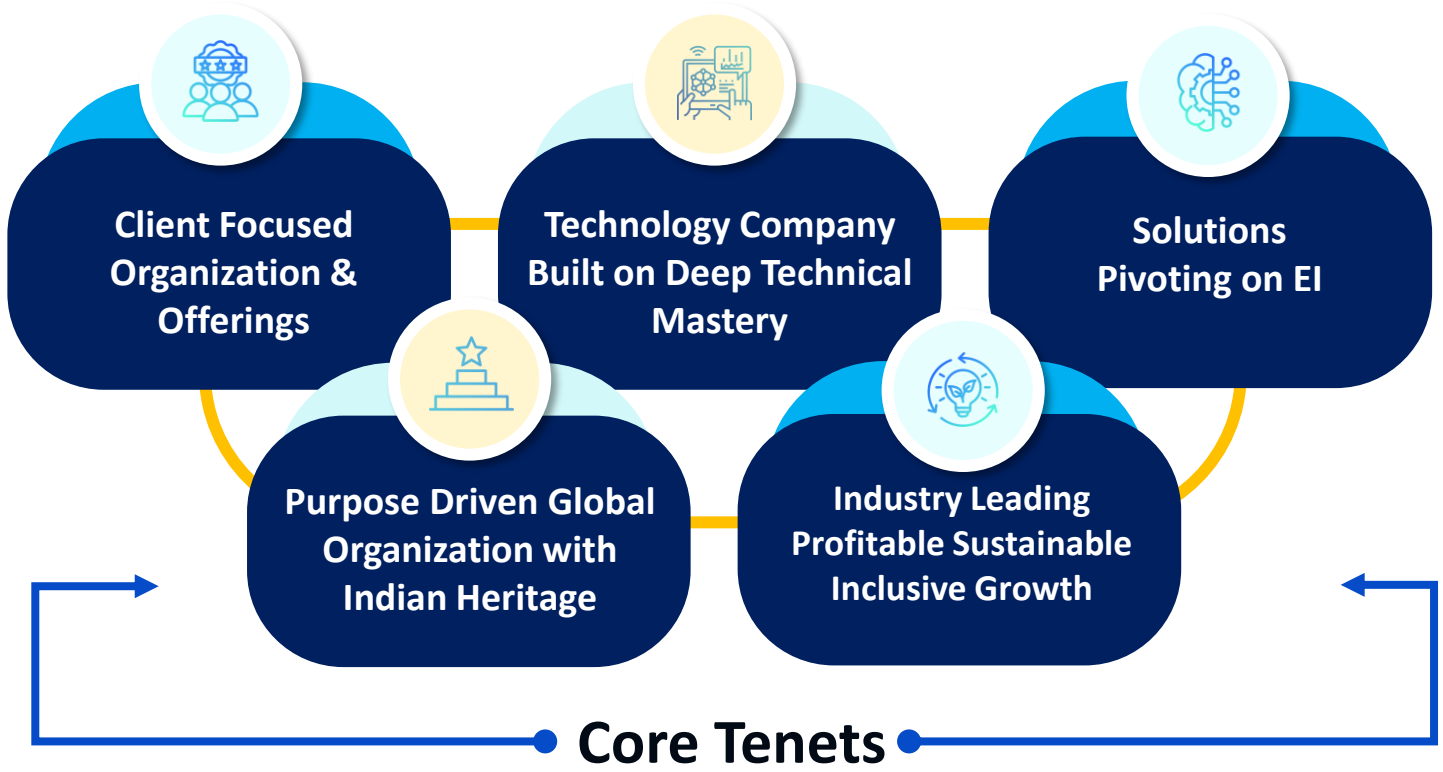
VALUES

- **Being Purposeful**
- **Ethics & Integrity**
- **Caring**
- **A Culture of Learning**
- **Results with Accountability**

#1 Player in Areas Where We Play

Pivot on Growth | Move From Better to Best

Engineering Intelligence (EI)



Emerging Technologies across LTTS Segments

		Segment Growth Drivers/Themes		
MOBILITY	Automotive	SDV, AD-ADAS	Vehicle Engineering	AI PDLC optimization
	Trucks & Off-Highway	SDM & Autonomy, HW Ready Solution	Localization- India for Global Market	Manufacturing & Logistic Automation
	Aero & Rail	Defense Spend Demand for MRO	Ops Excellence - Delivery Assurance	AI Driven Predictive Analytics
SUSTAINABILITY	Oil &Gas, Chemicals	HVEC model for Engineering	Sustainability focus	Digital adoption
	CPG	Demand for CPG products	Go Local - Asia	Value Chain Digitization
	Industrial M/c & Building Technology	Data Centers & Giga-Factories	Energy efficient Machinery	AI & Machine Vision enabled Robots
	Electrical Controls & Power	Renewable/Clean Energy Demand	Grid Modernization / Energy Storage	AI based smart Power management
TECH	MedTech	AI powdered connected Devices	Advisory led Digital/AI Transformation	AI first NPI/LCM transformation
	M&T	Silicon Design	AI Compute & infrastructure	AI led Operations & Product Sustenance
	Software & Platforms	Data Engineering	Platform Engineering	Agentic AI

Cross Segment Themes

- Engineering Intelligence (EI)
- SDx and Next Gen SW
- Data Center Compute
- Re-Industrialization of US
- Edge & Emb HW
- Consolidation & Transformation Deals

engineering intelligence

Bringing intelligence into everything we build and everything we build with

250+
AI Patents filed

EIOne · The Engineering Intelligence Platform

100+ EI SOLUTIONS across engineering, products and operations **250+ AI Patents**

Agent Studio | Agent Marketplace | Pre-Built Agents | Workflow Builder | MCP & A2A Connectors | Guardrails & Governance

Agent ecosystem management | Agent Evaluation & Benchmarking | Agent Control Tower | Token Optimizer

EI FOR ENGINEERING

Design. Model. Code.Compliance.
from requirement to release

CX, Product Lifecycle:	PLxAI by LTTS
Software Development:	AiStudio
Engineering Documents:	Ainfonix by LTTS
Regulatory Compliance:	QAssure.ai
Product Modelling:	VirtualNexus
Data & Platform Engineering:	DataMind

EI FOR PRODUCTS

Embedded. Edge. Physical AI
On Silicon. On Machines. On the Line. Across the plant and supply chain

Rail Inspection:	TrackEi™
Vision Compute:	EdgeVision Safety Platform
Autonomous Machines:	Off-Highway Machine Control
Speech & Sound AI:	Patient Monitoring Suite
Clinical Decision Support:	Chest-rAi
Worker Safety:	HumanSense

EI FOR MFG & OPS

Autonomous Manufacturing:	LightsOutFactory
Industrial Robotics:	HumanNoids
Energy & Emissions:	EnergiSense
Asset Reliability:	Asset Health
Digital Twin:	Ltwin

Autonomous Field Ops | Supply Chain: AMRVision OptiChain AI

Silicon	Models	Data	Engineering Platforms	Governance & Cloud	University
NVIDIA, SiMa.ai, Qualcomm	ANTHROPIC	databricks, COGNITE AI FOR INDUSTRY	ptc, AVEVA, DASSAULT SYSTEMES, SIEMENS, Honeywell	aws, Azure	mit media lab

Our Big Bets: Growth Drivers for Next 5 Years

Pivot on Growth

1 Software Defined Mobility



Client Segments
- Automotive
- Trucks & Off Highway
- Aerospace

2 Plant Buildout & Modernization



Client Segments
- Oil & Gas
- LNG
- FMCG

3 Digital Manufacturing | Energy & Industrial Automation



Client Segments
- Industrial Products
- Auto & EV
- Aero & Defense
- Medical Devices
- Electrical Products
- Automation

4 MedTech



Client Segments
- Medical Devices
- Pharma & Biotech

5 Software Platforms & EI



Client Segments
- Hyperscalers
- ISVs & Digital Platforms
- Retail Tech
- Fintech

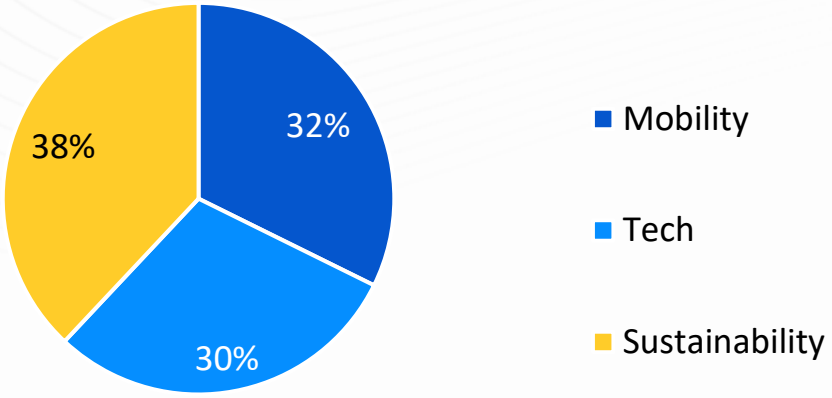
6 Next-Gen Compute & AI Infra



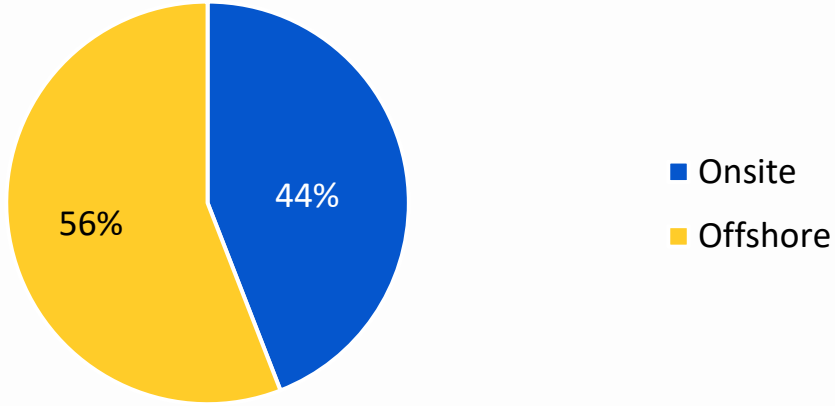
Client Segments
- Semiconductors
- Cloud Data Centers
- Consumer Electronics

Diversified Business Mix

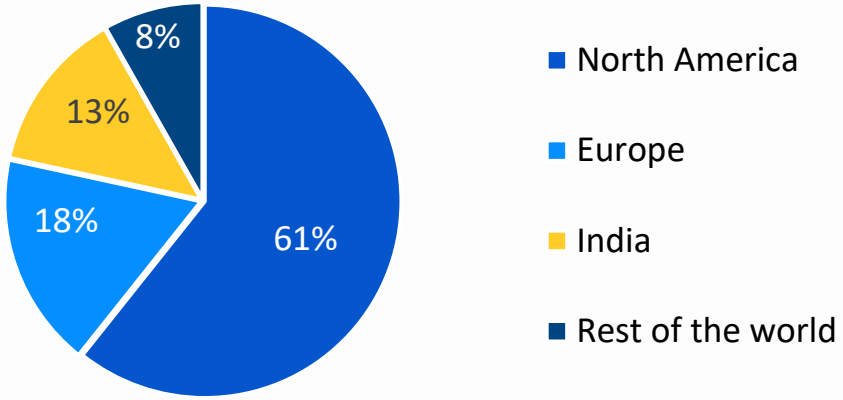
By Vertical



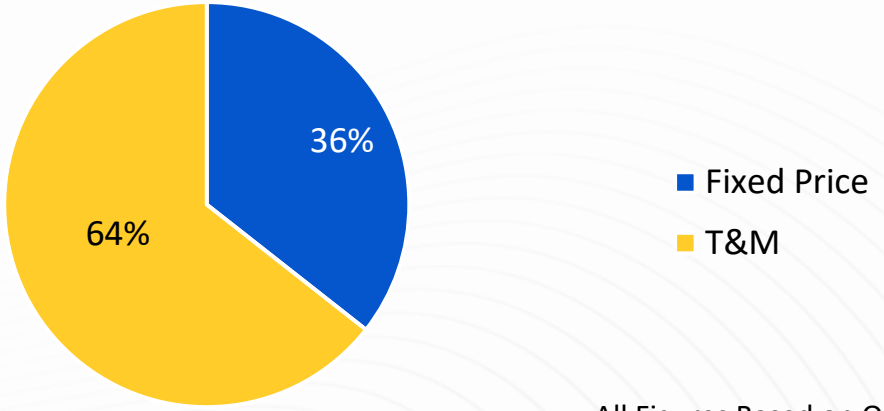
Onsite vs. Offshore Split



By Geography



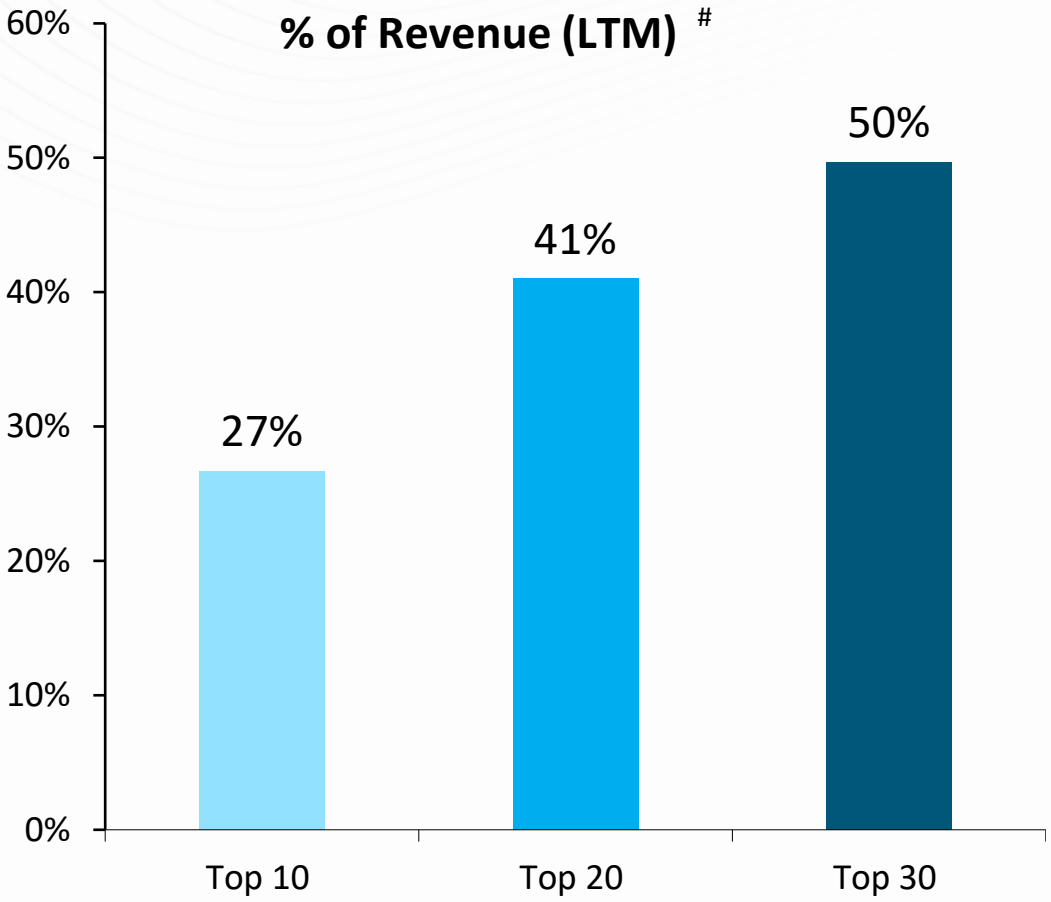
Fixed Price vs. T&M



All Figures Based on Q2FY27
(Continuing Operations)

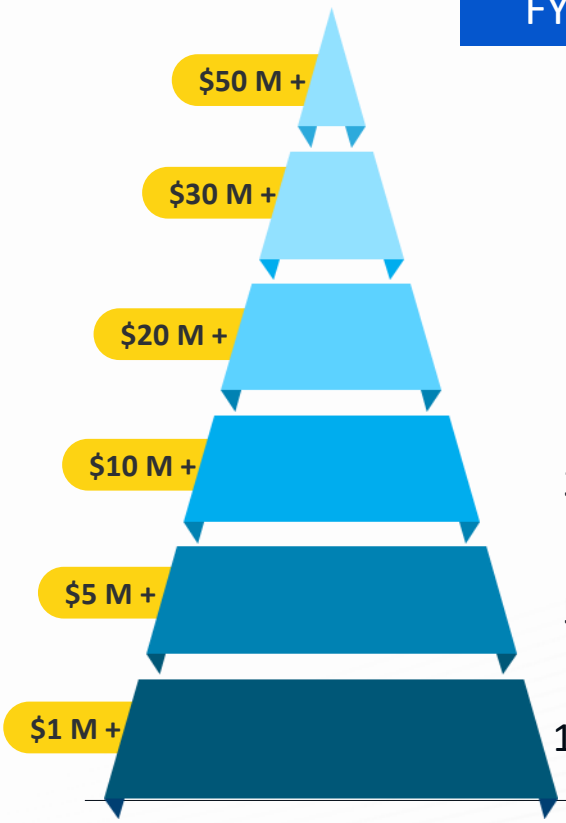
Diversified Customer Base

Top Clients Contribution



As on Q2FY27 (Continuing Operations)

Scale-up of million-dollar clients



	FY24	FY25^	FY26	Q2 FY27
$50 M +	-	-	1	1
$30 M +	5	6	7	6
$20 M +	12	10	12	12
$10 M +	35	30	28	29
$5 M +	58	56	60	60
$1 M +	180	183	192	197

^SWC business has been classified as discontinued operation from the quarter ended 31stMarch, 2026. Accordingly, FY25 have been restated to reflect continuing operations.

Large Deals Engine

Higher Addressable Market

- **Shortening technology cycles** and need for faster speed-to-market and optimal cost structures
- **Investments in New age technologies** leading to deeper partnerships with customers
- **New Segment strategy** for faster decision making and deeper domain expertise

Improve Win Ratio

- **Track record** of large deal execution in ER&D
- **End to end capabilities** to support entire product lifecycle
- **Domain expertise and Cross-Poll!novation** to bring out customized solutions and accelerators

Pipeline and Deal Size

- **FY26:** Total large deal wins at $855 Mn, up 40% over the previous year
- **Q2FY27 Large Deal TCV:**
  - Exceeded $200M
  - AI-led deals contributing >50%

Performance Highlights

FY22	FY23*	FY24	FY25^	FY26	Parameters	Q1 FY27	Q2 FY27
880	1,089	1,164	1,138	1,233	Revenue from Operations (USD mn)	309.9	317.1
65,697	88,155	96,473	96,422	1,09,959	Revenue from Operations (INR mn)	29,401	30,404
18.3%	17.3%	17.1%	15.4%	14.5%	EBIT Margin	15.7%	16.3%
9,570	12,121	13,037	11,932	12,818	Net Income (INR mn)	3,518	5,482#
14.6%	13.7%	13.5%	12.4%	11.7%	Net Income Margin	12.0%	18.0%#
90.9	114.8	123.3	112.7	115.9	Earnings Per Share (INR)	33.17	35.78
35.0	45.0	50.0	55.0	58.0	Dividend Per Share (INR)	-	-
25%	28%	27%	22%	20%	Return on Equity (RoE)	-	-

*Effective April 1, 2023, LTTS completed the acquisition of Smart World & Communication (SWC) Business of L&T. In compliance with Ind AS requirements applicable to common control transactions, FY23 financials have been re-stated to include SWC.

^SWC business has been classified as discontinued operation from the quarter ended 31stMarch, 2026. Accordingly, FY25 have been restated to reflect continuing operations.

Includes one-time gain of ₹1,650 million from the disinvestment of the SWC business

Financial Performance – Q2 FY27

Amount in ₹ million

Income Statement	Q2 FY26	Q1 FY27	Q2FY27	QoQ	YoY
Revenue	**27,133**	**29,401**	**30,404**	**3.4%**	**12.1%**
Cost of sales	19,039	20,073	20,553		
Gross Profit	**8,094**	**9,328**	**9,851**	**5.6%**	**21.7%**
Selling, General & Administration Expenses	3,350	3,845	3,993		
EBITDA	**4,744**	**5,483**	**5,858**	**6.8%**	**23.5%**
Depreciation & Amortisation	920	870	893		
EBIT^	**3,824**	**4,613**	**4,966**	**7.6%**	**29.8%**
Other Income, net	500	147	170		
Income tax expense	1,147	1,237	1,334		
Minority Interest	5	5	5		
Net Income from continuing operations^	**3,172**	**3,518**	**3,796**	**7.9%**	**19.7%**
Net Profit/(loss) from discontinued operations	115	48	36		
One-time capital gain from SWC disinvestment			1,650		
Net Income	**3,287**	**3,566**	**5,482**	**53.7%**	**66.8%**
Margins (%)					
Gross Margin	29.8%	31.7%	32.4%		
EBITDA Margin	17.5%	18.7%	19.3%		
EBIT Margin	14.1%	15.7%	16.3%		
Net Income Margin (from continuing operation)	12.1%	12.1%	18.0%^		
Earnings Per Share (INR) (For Continuing & Discontinued Operations)					
Basic	31.02	33.62	51.67^		
Diluted	30.97	33.59	51.61^		

Q2 FY26 figures have been restated to reflect continuing operations

^includes one-time gain of ₹1,650 million from the disinvestment of the SWC business

Financial Performance – Q2 FY27

Amount in ₹ million

Balance Sheet	As at 31-MAR-26	As at 30-SEP-26
Assets		
Property and equipment	8,703	8,557
Intangible Assets and Goodwill	13,917	13,658
Accounts Receivable	23,764	21,052
Unbilled Revenues	4,997	5,931
Investments	18,965	27,347
Cash and Cash equivalents	16,505	14,401
Other current assets	4,241	9,358
Other non-current assets	3,926	3,403
Asset held for sale	9,871	-
Total Assets	**1,04,889**	**1,03,707**
Liabilities and Shareholders' Equity		
Shareholders' Funds	64,727	70,810
Other current liabilities	25,715	26,432
Other non-current liabilities	7,611	6,259
Liabilities linked with asset held for sale	6,641	-
Minority Interest	195	206
Total Liabilities	**1,04,889**	**1,03,707**

Amount in ₹ million

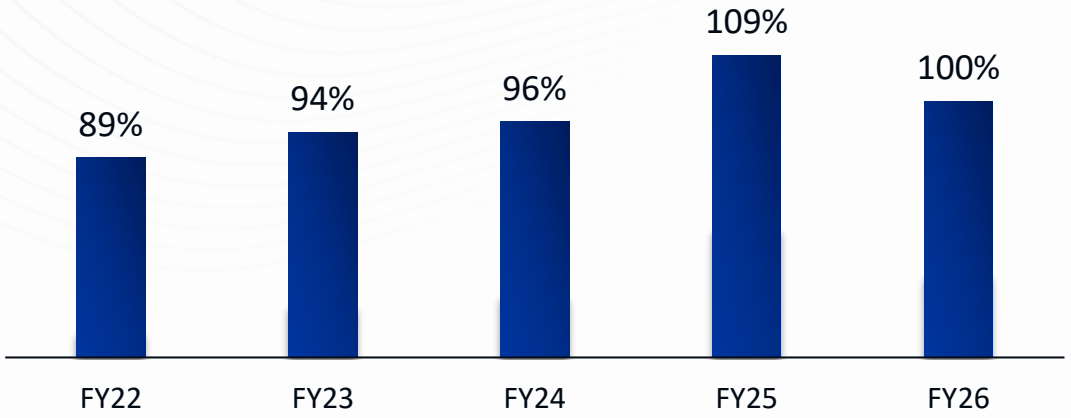
Cash Flow Summary	FY26	YTD FY27
Net cash provided by operating activities	14,551	8,545
Less: Capex	1,749	649
Free Cash Flow	**12,802**	**7,896**
Free Cash Flow to Net Income (%)	100%	108%

For YTD FY27 Free Cash Flow including continuing and discontinued operations was ₹4,939 million

Creating Shareholder Value

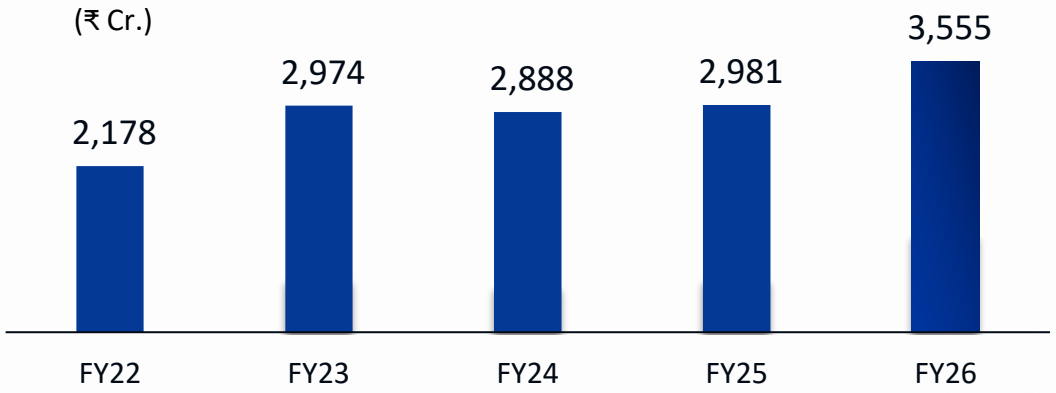
Free Cash Flow

(as a % of Net income)



Cash Position*

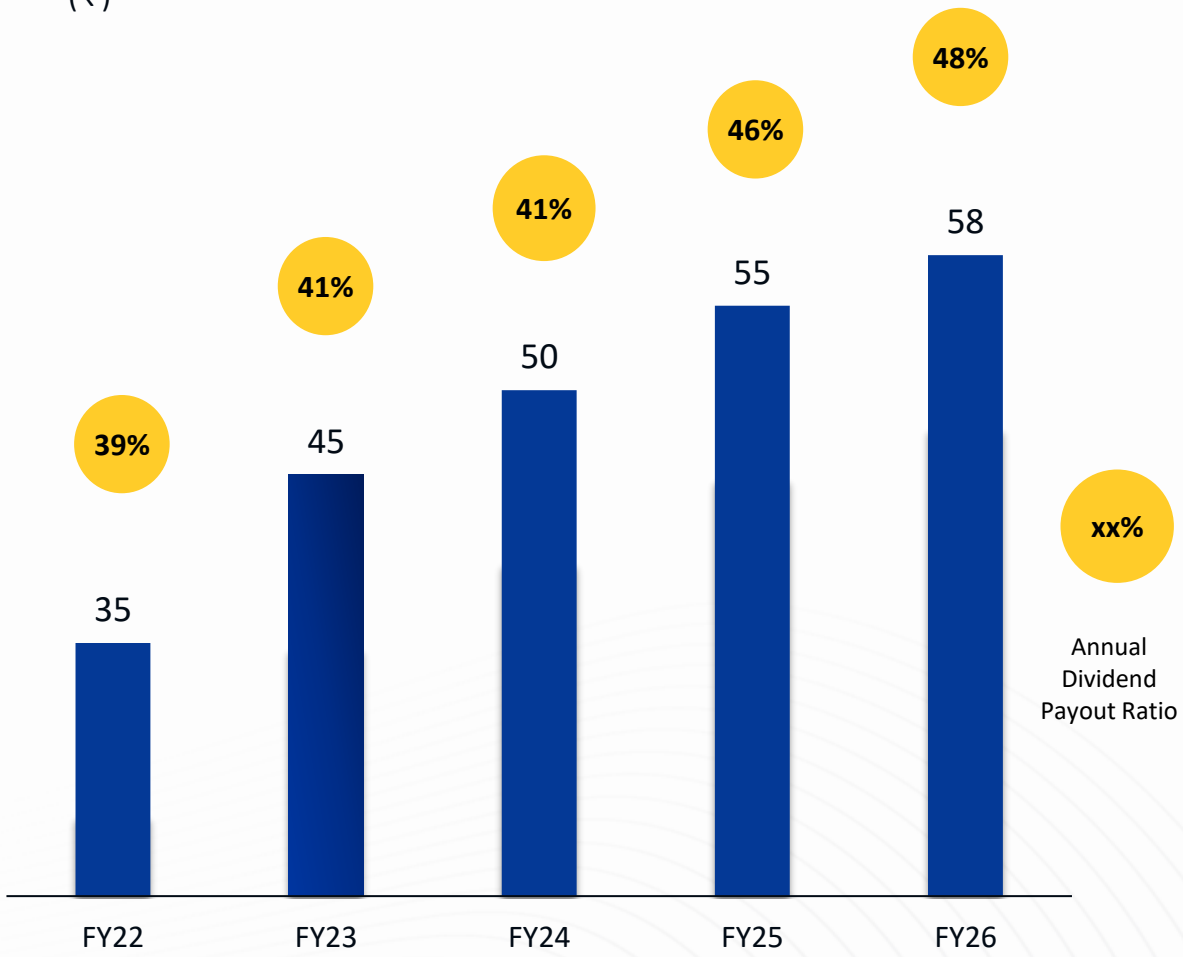
(₹ Cr.)



* Investments + Cash equivalents

Dividend Per Share

(₹)



Q2FY27 Interim Dividend of ₹20 per share; Record date 27 October 2026

L&T Technology Services

ENGINEERING **THE CHANGE**

Innovation: Labs & Case Studies





Our lab features cutting-edge equipment for testing EV components up to 1200V & 1000A, capable of adhering to a range of standards



Enables solutions that empower global manufacturers and OEMs to accelerate next-gen product development and drive solution deployments



Focused on for 5G development, NFV Benchmarking, Validation and Design services



HW & HIL Lab with capabilities to build embedded prototypes, board-level and unit level testing



Leverages next generation manufacturing technologies to enable customers redefine their product journeys – from concept development through launch.



Focused on Power electronics and hardware design testing and verification

110+

INNOVATION LABS

Supporting focused investment areas



Technology labs

Compliance testing labs

Industry specific labs

Design studio



AI-Powered Aircraft Inspection :

Faster Turnarounds, Smarter Maintenance

THE CHALLENGE

A leading global airline MRO struggled with manual inspections that delayed maintenance, missed micro-defects, and increased aircraft downtime.

WHAT WE ENABLED

- Autonomous drone inspections for consistent aircraft surface coverage
- AI-powered defect detection for dents, cracks, corrosion, scratches, and missing fasteners.
- Digital defect mapping and MRO integration for faster reporting, repair planning, and execution..

OUR EI EDGE

- AI, computer vision, and aerospace expertise unified in one inspection platform
- Cloud-native architecture enabling traceability, scalability, and predictive maintenance readiness



80% fewer
unplanned incidents
in year one

500,000 Data Points. Every 15 Minutes.

AI-Led Asset Health That Sees Failure Coming

THE CHALLENGE

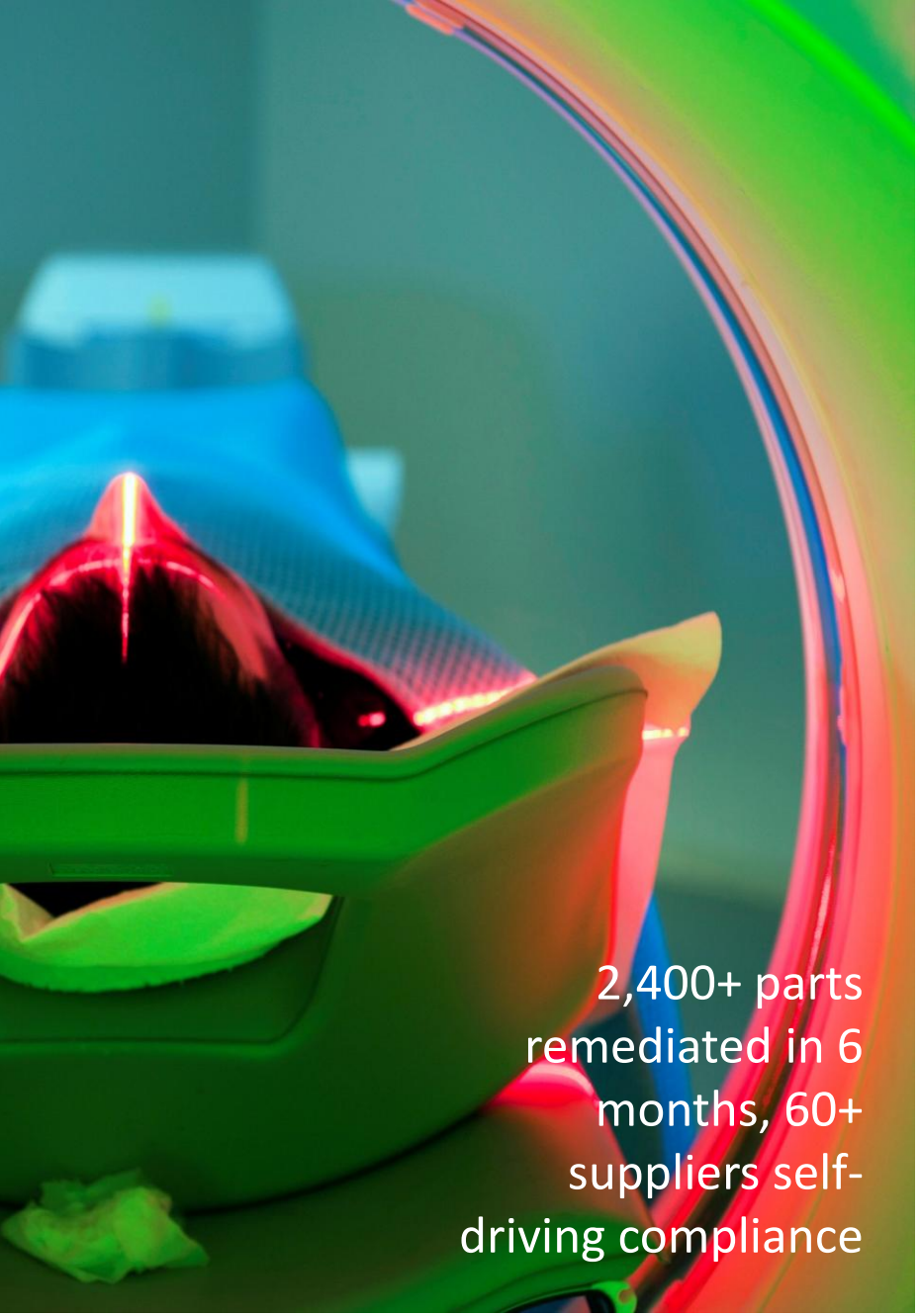
A global petrochemical major ran **22 plants across KSA, the US and Europe** on legacy monitoring that couldn't flag a breakdown early enough to act. No effective KPI tracking, and no reliable way to know which KPIs mattered per asset — while **one unplanned failure stalls an entire plant.**

WHAT WE ENABLED

- **A pipeline built for industrial velocity:** 1,400+ assets, 100 parameters each, scored against five years of historical baseline — ingested and cleaned without falling behind real time
- **1,500 models tuned per asset class:** extruders, turbines, centrifugal and reciprocating compressors, pumps and heat exchangers — distinct failure signatures no generic model could capture
- **Detection routed to action, not to a dashboard:** anomaly classifiers feed automated workflow and alerts that reach the right owner across three geographies

OUR EI EDGE

- **Process-industry domain expertise fused with AI:** a proprietary Asset Health Framework working as one layer from sensor to decision — cutting unplanned incidents >80% and saving ~$10 Mn in year one
- **Proven at scale, not in pilot:** a two-plant POC expanded to 22 plants and a 4+ year partnership, now scaling toward 50



Accelerating MRI Production Readiness:

One Quality Engine, 40% Parts Closed in 8 Weeks

THE CHALLENGE

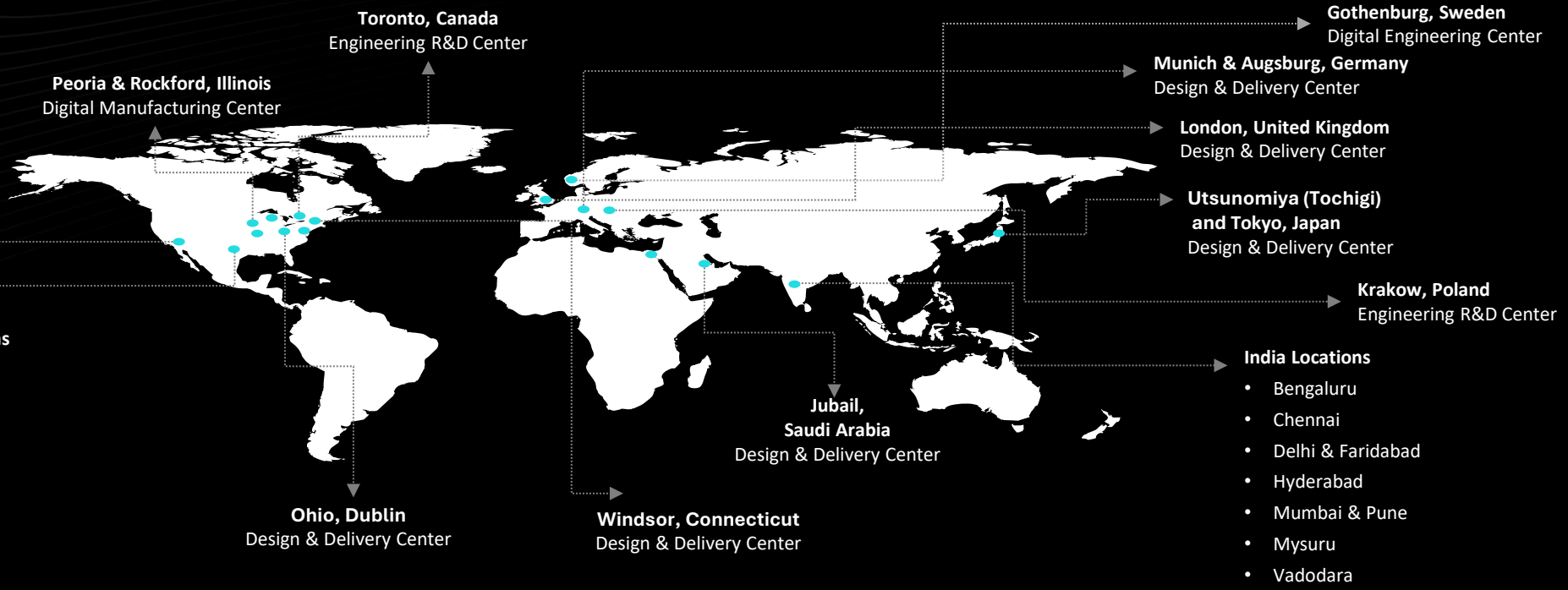
The Latham Magnetic Resonance Imaging (MRI) ramp had the same part cleared "ready" by one supplier and "gapped" by another: 300+ parts, 13+ suppliers, 13+ ways of working. Program leadership couldn't align feasibility, finalize Installation, Operational and Performance Qualification (IQ/OQ/PQ), or trust that Part Submission Warrant (PSW) approvals would land in Product Lifecycle Management (PLM) before the timeline slipped.

WHAT WE ENABLED

- **One Advanced Product Quality Planning (APQP) execution model:** 300+ parts planned end to end, built on structured quality engineering with Level 4 rigor on critical components
- **One Supplier Run at Rate / Production Qualification Plan (SRPQP) and drawing gap workflow:** layouts built from specs, ballooned drawings resolved early; one format, one central compliance log
- **All 13+ suppliers aligned in parallel:** feasibility, Process Failure Mode and Effects Analysis (PFMEA), Measurement System Analysis (MSA), First Article Inspection (FAI) and PSW validated and pushed into PLM on a single program heartbeat

OUR EI EDGE

- Deep quality engineering bench across regulated MedTech, with proven APQP, Production Part Approval Process (PPAP) and PLM integration experience on high-volume imaging programs



ABOUT L&T TECHNOLOGY SERVICES

L&T Technology Services (LTTS) is a global leader in engineering and technology services. A listed subsidiary of Larsen & Toubro (L&T), we offer design, development, testing, and sustenance services across products and processes.

Purposeful. Agile. Innovation. is how we drive growth across the Mobility, Sustainability, and Tech segments. Our customer base includes 69 Fortune 500 companies and 57 top ER&D companies across industrial products, medical devices, transportation, telecom & hi-tech, and process industries. Headquartered in India, we have over 24,035 employees across 21 global design centers, 31 global sales offices, and 111 innovation labs, as of September 30, 2026.

For additional information about L&T Technology Services log on to https://www.LTTS.com/

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